**Reporting Quarter** 

Q2 - September 2011

	Are we	on track to deliver the	expec	ted results by end of 20	11/12		
		Current qtr		Last qtr	Comments		
		RAG		RAG			
	Priority Results (current assessment of whether anticipated results for 2011/12 will be achieved)						
(0	Priority 1	Amber		Green			
井	Priority 2	Amber		Amber			
Results	Priority 3 Invesment/IIP	Green/Amber		Amber			
	Priority 4	Amber		Amber			
12	Partner delivery performance						
1/	IIP Performance/Composite position	Green	-	Amber			
2011/12	SSC 11/12 Performance	Amber		Amber			
7	Executive Objective Results (current assessment of whether anticipated results for 2011/12 will be achieved)						
	EO1	Green		Green			
	EO2 - UKCES/SSC Transition	Green		Green			
	EO3	Green		Green			
	EO4	Amber		Amber			

RAG Status				
Green	On track to deliver in line with expectations			
Amber	Progress behind expectations but can get back on track			
Red	Progress significantly behind expectations and unlikely to get back on track			

	How are our external relationships?				
			Current qtr	Last qtr	
		Delivery	Green	Green	
		Impact	Amber	Amber	
		To strengthen	Ongoing	Keep informed	
	Employer/				
>	Professional/	CBI, BITC, IIP-DCs, IoD, BCC,			
Ve Ve	Workforce	CIPD, SSC Boards	TUC, CMI		
Delivery	Co-sponsors	HMT, DWP	BIS, DFE, Scotland, Wales, NI		
	E & S system	HE	SSCs, SFA, NAS, AOs	Colleges	
	No change since last quarter - RAG status indications are based on anecdotal evidence from				
	Directors/Deputy Directors. Green ratings indicate satisfactory progress, Amber rati				

we need to invest more time and effort into these relationships.

Will we produce the deliverables we expected to in the business plan?						
	Current qtr		Last qtr			
	RAG Status	Escalated Risks?	RAG Status	Escalated Risks?		
Current assessment of number of projects within priorities/EOs will be delivered in line with business plan						
Priority 1	4G 2A		6G			
Priority 2	3G 2 A		4G 2A			
Priority 3 Investment/IIP	5G 2A		6G 1A			
Priority 4	2G 1 A		3G			
EO 1	5G		5G	1		
EO 2 - UKCES/SSC Transition	3G		2G			
EO 3	1G		1G			
EO 4	3G		3G			
	I					

Organisational Resources - Commissioners and Staff					
	Current qtr	Last qtr	FY Fo	recast	
Commissioners					
Commissioner satisfaction index (% satisfied)	% n/a	% n/a			
Staff					
Staff satisfaction index (% satisfied)		not carried out			
FTEs in post at end of quarter	100.2	98.5			
Capacity and Capability RAG Status	3A	2G 1A			
Absense Rate (days/Employees rolling 12 mths)	6.13	7.7			
Staff actual time allocation across priorities in quarter (% & £000s):					
Priority 1	13%	21%	£1,669	19%	
Priority 2	12%	14%	£1,095	13%	
Priority 3	32%	30%	£2,505	29%	
Priority 4	5%	7%	£506	6%	
EO 1 - 4	10%	2%	£481	5%	
Management	10%	8%	£885	10%	
Core Services	14%	18%	£1,420	16%	
Other	4%	0%	£155	2%	

Organisational Resources - Budgets/Risks					
	Current qtr	Last qtr	Current qtr		
Forecast outturn and variance to budget (£000's)	Variance to budget	Variance to budget	FY Forecast		
High level budget categories	£m	£m	£m		
Income	-0.01	-0.02	0.49		
Running costs	0.79 u/s	0.32	8.1		
UKCES Programme	1.78 u/s	0.18	5.42		
Sector Programme	6.94 u/s	5.15	51.35		
Organisational Risks and Controls					
No. of risks outside of appetite	8	5			
No. of Organisational strategic risks > A/G	10	12			
No. of Internal Audit Actions overdue	2L, 1M	5L, 3M, 0H			