Reporting Quarter

Q3 - December 2011

	Are we on track to deliver the expected results by end of 2011/12							
		Current qtr		Last qtr	Comments			
		RAG		RAG				
	Priority Results (current assessment of whether anticipated results for 2011/12 will be achieved)							
10	Priority 1	Amber		Amber				
i ii	Priority 2	Amber		Amber				
Results	Priority 3 Invesment/IIP	Green/Amber		Green/Amber				
	Priority 4	Green		Amber				
12	Partner delivery performance							
1	IIP Performance/Composite position	Amber		Amber				
2011/;	SSC 11/12 Performance	Amber		Amber				
7	Executive Objective Results (current assessment of whether anticipated results for 2011/12 will be achieved)							
	EO1	Green		Green				
	EO2 - UKCES/SSC Transition	Green		Green				
	EO3	Green		Green				
	EO4	Amber		Amber				

	RAG Status				
Green	On track to deliver in line with expectations				
Amber	Progress behind expectations but can get back on track				
Red	Progress significantly behind expectations and unlikely to get back on track				

How are our external relationships?				
		Current qtr	Last qtr	
Delivery		Green	Green	
Impact		Amber	Amber	
	To strengthen	Ongoing	Keep informed	
Employer/				
Professional/	CBI, BITC, IIP-DCs, IoD , BCC,			
Workforce	CIPD, SSC Boards	TUC, CMI		
Co-sponsors	HMT. DWP	BIS, DFE, Scotland, Wales, NI		
E & S system	HE	SSCs, SFA, NAS, AOs Colleges/FE		
Nosubstantial change since Qtr2 - RAG status indications are based on anecdotal evidence from				
Directors/Deputy Directors. Green ratings indicate satisfactory progress, Amber ratings indicate				
we need to invest more time and effort into these relationships.				
	Professional/ Workforce Co-sponsors E & S system Nosubstantial chan Directors/Deputy D	Delivery Impact To strengthen Employer/ Professional/ Workforce CIPD, SSC Boards Co-sponsors HMT, DWP E & S system HE Nosubstantial change since Qtr2 - RAG status indicate Science of Science (Science of Science of Scien	Delivery Impact Amber To strengthen Ongoing Employer/ Professional/ CBI, BITC, IIP-DCs, IoD , BCC, Workforce CIPD, SSC Boards TUC, CMI Co-sponsors BIS, DFE, Scotland, Wales, NI E & S system HE SSCs, SFA, NAS, AOs Nosubstantial change since Qtr2 - RAG status indications are based on ane Directors/Deputy Directors. Green ratings indicate satisfactory progress, A	

Will we produce the deliverables we expected to in the business plan?							
	Current	Current qtr		Last qtr			
	RAG Status	Escalated Risks?	RAG Status	Escalated Risks?			
Current assessment of number of projects within priorities/EOs will be delivered in line with business plan							
Priority 1	4G 2A		4G 2A				
Priority 2	3G 2A	Υ	3G 2A				
Priority 3 Investment/IIP	5G 2A		5G 2A				
Priority 4	3G		2G 1A				
EO 1	5G		5G				
EO 2 - UKCES/SSC Transition	3G		3G				
EO 3	1A		1A				
EO 4	3G		3G				
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Organisational Resources - Commissioners and Staff				
	Current qtr	Last qtr	FY Fo	recast
Commissioners				
Commissioner satisfaction index (% satisfied)	% n/a	% n/a		
Staff				
Staff satisfaction index (% satisfied)				
FTEs in post at end of quarter	99.7	100.2		
Capacity and Capability RAG Status	3A	3A		
Absense Rate (days/Employees rolling 12 mths)	7.69	6.13		
Staff actual time allocation across priorities in quarter (% & £000s):				
Priority 1	11%	13%	£1,490	18%
Priority 2	9%	12%	£1,027	13%
Priority 3	33%	32%	£2,322	28%
Priority 4	3%	5%	£457	6%
EO 1 - 4	10%	10%	£496	6%
Management	11%	10%	£882	11%
Core Services	17%	14%	£1,215	15%
Other	6%	4%	£263	3%

Organisational Resources - Budgets/Risks					
	Current qtr	Last qtr	Current qtr		
Forecast outturn and variance to budget (£000's)	Variance to budget	Variance to budget	FY Forecast		
High level budget categories	£m	£m	£m		
Income	-0.01	-0.01	0.49		
Running costs	1.03 u/s	0.79 u/s	7.86		
UKCES Programme	0.07 u/s	1.78 u/s	5.32		
Sector Programme	0.31 u/s	6.94u/s	51.12		
Organisational Risks and Controls					
No. of risks outside of appetite	9	8			
No. of Organisational strategic risks > A/G	11	10			
No. of Int/Ext Audit Actions overdue	0	2L 1M			